

CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Three and nine months ended September 30, 2024 and 2023 (Unaudited)



NOTICE OF NO AUDITOR REVIEW OF INTERIM FINANCIAL STATEMENTS

Under National Instrument 51-102 "Continuous Disclosure Obligations", Part 4, Subsection 4.3(3a), if an auditor has not performed a review of the interim financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor. These unaudited condensed interim consolidated financial statements have been prepared by and are the responsibility of the Company's management. The Company's independent auditor, PricewaterhouseCoopers LLP, has not performed a review of these financial statements in accordance with standards established by CPA (Chartered Professional Accountants) Canada for a review of interim financial statements by an entity's auditor.

TABLE OF CONTENTS

| Interim Consolidated Statements of Operations | |
|--|------|
| Interim Consolidated Statements of Comprehensive Income | 2 |
| Interim Consolidated Balance Sheets | 3 |
| Interim Consolidated Statements of Changes in Equity | |
| Interim Consolidated Statements of Cash Flows | |
| Condensed Notes to the Interim Consolidated Financial Statements | 6-20 |
| Corporate Information | 21 |

GLACIER MEDIA INC. INTERIM CONSOLIDATED STATEMENTS OF OPERATIONS

(EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

| | | Three months ended September 30, | | months ended September 30, |
|---|-------------------|-------------------------------------|-------------|-------------------------------|
| | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Revenue (Note 15) | 40,239 | 42,686 | 108,521 | 119,226 |
| Operational expenses before depreciation and amortization and other items | | | | |
| Direct expenses (Note 16) | 25,945 | 29,893 | 75,168 | 89,516 |
| General and administrative (Note 16) | 8,427 | 11,509 | 26,901 | 33,904 |
| | 5,867 | 1,284 | 6,452 | (4,194) |
| Interest expense, net (Note 17) | 1,515 | 408 | 4,547 | 1,083 |
| Depreciation and amortization (Note 10) | 2,641 | 3,053 | 8,485 | 8,882 |
| (Gain) loss on disposal, net (Note 5) | (2,748) | - | (2,635) | 6,169 |
| Other income (Note 19) | (29) | - | (1,169) | - |
| Restructuring and other expenses, net (Note 18) | 3,707 | 2,776 | 6,069 | 5,536 |
| Share of (earnings) loss from | | | | |
| joint ventures and associates (Note 6) | (191) | (141) | (471) | 392 |
| Net (loss) income before income taxes | 972 | (4,812) | (8,374) | (26,256) |
| Income tax (recovery) expense (Note 20) | 211 | (1,231) | (1,684) | (5,998) |
| Net (loss) income for the period | 761 | (3,581) | (6,690) | (20,258) |
| | | (2/22.7) | (2/2:2/ | (==7===7 |
| Net (loss) income attributable to: | | | | |
| Common shareholders | 37 | (4,205) | (7,672) | (17,608) |
| Non-controlling interests | 724 | 624 | 982 | (2,650) |
| Net (loss) income attributable to common shareh | nolder per shar | e | | |
| Basic and diluted | 0.00 | (0.03) | (0.06) | (0.13) |
| Weighted average number of common shares | | | | |
| Basic and diluted | 131,131,598 | 131,143,598 | 131,131,598 | 131,221,073 |
| | , , . , . , . , . | .51,110,070 | .01,101,070 | :01,221,070 |

GLACIER MEDIA INC. INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS

(EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS) (UNAUDITED)

| | Three months ended September 30, | | | nths ended tember 30, |
|---|-------------------------------------|---------|---------|--------------------------|
| | 2024 2023 | | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Net (loss) income for the period | 761 | (3,581) | (6,690) | (20,258) |
| Other comprehensive income (loss) (net of tax) (Note 14) | | | | |
| Actuarial losses on defined benefit pension plans (1) | (73) | (247) | (91) | (301) |
| Currency translation adjustment ⁽²⁾ Share of other comprehensive income from | 161 | (243) | (299) | 12 |
| joint ventures and associates ⁽¹⁾ (Note 6) | 194 | 491 | 1,022 | 694 |
| Other comprehensive income (net of tax) | 282 | 1 | 632 | 405 |
| Total comprehensive (loss) income | 1,043 | (3,580) | (6,058) | (19,853) |
| Total comprehensive (loss) income attributable to: | | | | |
| Common shareholders | 249 | (4,093) | (6,898) | (17,200) |
| Non-controlling interests | 794 | 513 | 840 | (2,653) |

⁽¹⁾ Recorded directly in deficit.

⁽²⁾ Recycled through the consolidated statement of operations in current and future periods.

GLACIER MEDIA INC. INTERIM CONSOLIDATED BALANCE SHEETS

(EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS) (UNAUDITED)

| | As at | | | |
|---|---------------|--------------|--|--|
| | September 30, | December 31, | | |
| | 2024 | 2023 | | |
| | \$ | \$ | | |
| Assets | | | | |
| Current assets | | / 550 | | |
| Cash and cash equivalents | 6,883 | 6,553 | | |
| Trade and other receivables | 25,458 | 32,048 | | |
| Inventory | 325 | 317 | | |
| Prepaid expenses | 2,652 | 2,192 | | |
| Non-current assets | 35,318 | 41,110 | | |
| Investments in joint ventures and associates (Note 6) | 26,428 | 26,472 | | |
| Other assets | 2,511 | 2,567 | | |
| Right-of-use assets (Note 7) | 4,422 | 6,842 | | |
| Property, plant and equipment (Note 8) | 18,176 | 19,356 | | |
| Intangible assets (Note 9) | 25,218 | 28,211 | | |
| Goodwill | 21,624 | 21,518 | | |
| Post-employment benefit asset | 3,548 | 4,498 | | |
| Deferred income tax asset | 24,283 | 21,622 | | |
| Total assets | 161,528 | 172,196 | | |
| | 101,020 | 172,170 | | |
| Liabilities | | | | |
| Current liabilities | | | | |
| Trade and other payables | 25,065 | 27,671 | | |
| Deferred revenue | 6,920 | 8,946 | | |
| Current portion of lease liabilities (Note 7) | 1,581 | 2,912 | | |
| Current portion of long-term debt (Note 12) | 343 | 7,152 | | |
| Other current liabilities (Note 11) | 8,072 | 1,095 | | |
| | 41,981 | 47,776 | | |
| Non-current liabilities | | | | |
| Non-current portion of deferred revenue | 540 | 525 | | |
| Lease liabilities (Note 7) | 3,371 | 4,760 | | |
| Other non-current liabilities (Note 11) | 1,630 | 6,863 | | |
| Long term debt (Note 12) | 6,547 | - | | |
| Uncertain tax liability (Note 22) | 50,230 | 47,346 | | |
| Total liabilities | 104,299 | 107,270 | | |
| Equity | | | | |
| Share capital (Note 13) | 224,370 | 224,370 | | |
| Contributed surplus (Note 16 b) | 24,895 | 24,662 | | |
| Accumulated other comprehensive loss (Note 14) | (245) | (88) | | |
| Retained deficit | (199,914) | (193,173) | | |
| Total equity attributable to common shareholders | 49,106 | 55,771 | | |
| Non-controlling interests | 8,123 | 9,155 | | |
| Total equity | 57,229 | 64,926 | | |
| Total liabilities and equity | 161,528 | 172,196 | | |
| | .5.,525 | ,0 | | |

GLACIER MEDIA INC. INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AMOUNTS) (UNAUDITED)

| <u>-</u> | Attributable to common shareholders | | | | | | | |
|---|-------------------------------------|-------------|-------------|---------------------------------|----------------------|----------|---------------------|----------|
| _ | | are capital | Contributed | Accumulated other comprehensive | Retained earnings | | Non- controlling | Total |
| | Shares | Amount | surplus | loss | (deficit) | Total | interest | equity |
| | | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Balance, January 1, 2023 | 131,629,429 | 224,538 | 24,098 | (258) | (97,445) | 150,933 | 16,108 | 167,041 |
| Net loss for the period | - | - | - | - | (17,608) | (17,608) | (2,650) . | (20,258) |
| Other comprehensive income (loss) (net of tax) | - | - | - | 15 | 393 | 408 | (3) | 405 |
| Total comprehensive (loss) income for the period | - | - | - | 15 | (17,215) | (17,200) | (2,653) | (19,853) |
| Repurchase of common shares (Note 13) | (497,831) | (168) | _ | _ | _ | (168) | <u>-</u> | (168) |
| Stock base compensation (Note 16 b) | - | - | 520 | _ | _ | 520 | _ | 520 |
| Repurchase of non-controlling interest | _ | _ | _ | _ | _ | _ | (19) | (19) |
| Disposal of subsidiaries with non-controlling interest (Note 5) | _ | _ | _ | _ | 4,457 | 4,457 | (4,507) | (50) |
| Disposal of subsidiaries with accumulated other | | | | | • | • | , , , | **** |
| comprehensive income (Note 5) | _ | _ | _ | _ | (743) | (743) | _ | (743) |
| Sale of non-controlling interest in a subsidiary | _ | _ | _ | _ | - | , , | 1,220 | 1,220 |
| Distributions to non-controlling interests | - | - | - | - | - | - | (1,937) | (1,937) |
| | | | | | | | | |
| Balance, September 30, 2023 | 131,131,598 | 224,370 | 24,618 | (243) | (110,946) | 137,799 | 8,212 | 146,011 |
| Balance, January 1, 2024 | 131,131,598 | 224,370 | 24,662 | (88) | (193,173) | 55,771 | 9,155 | 64,926 |
| Net (loss) income for the period | - | - | - | - | (7,672) | (7,672) | 982 | (6,690) |
| Other comprehensive income (loss) (net of tax) | = | - | = | (157) | 931 | 774 | (142) | 632 |
| Total comprehensive (loss) income for the period | - | - | - | (157) | (6,741) | (6,898) | 840 | (6,058) |
| Stock base compensation (Note 16 b) | _ | _ | 233 | _ | _ | 233 | _ | 233 |
| Distributions to non-controlling interests | _ | _ | - | _ | _ | - | (1,872) | (1,872) |
| to non controlling into cott | | | | | | _ | (.,5,2) | (.,0,2) |
| Balance, September 30, 2024 | 131,131,598 | 224,370 | 24,895 | (245) | (199,914) | 49,106 | 8,123 | 57,229 |

GLACIER MEDIA INC. INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS) (UNAUDITED)

| | Three months ended | | Nine months ended | |
|--|--------------------|------------|-------------------|------------|
| | Sep | tember 30, | Sep | tember 30, |
| | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Operating activities | | | | |
| Net (loss) income for the period | 761 | (3,581) | (6,690) | (20,258) |
| Items not affecting cash: | | | | |
| Depreciation and amortization (Note 10) | 2,641 | 3,053 | 8,485 | 8,882 |
| (Gain) loss on disposal of operating assets, net (Note 5) | (2,748) | - | (2,635) | 6,169 |
| Loss (gain) on sale of assets non-operating assets, net | (146) | (6) | 132 | (66) |
| Employee future benefit expense in excess of | | | | |
| of employer contributions | 261 | 664 | 827 | 1,313 |
| Deferred income tax (recovery) expense | 220 | (1,162) | (2,352) | (6,041) |
| Interest expense, net (Note 17) | 1,515 | 408 | 4,547 | 1,083 |
| Share of (earnings) losses from joint ventures | | | | |
| and associates (Note 6) | (191) | (141) | (471) | 392 |
| Restructuring expense (paid in excess of expensed) | 72 | 1,170 | (1,371) | 2,831 |
| Valuation allowance on loans to joint ventures and associates | 2,247 | - | 2,808 | - |
| Share-based compensation expenses (Note 16 b) | 78 | 191 | 233 | 520 |
| Other non-cash items | 286 | (42) | 88 | 369 |
| Cash flow from operations before changes | | | | |
| in operating accounts | 4,996 | 554 | 3,601 | (4,806) |
| Changes in operating accounts | | | | |
| Trade and other receivables | 1,227 | 73 | 3,422 | 1,659 |
| Inventory | 40 | 1,449 | (8) | 516 |
| Prepaid expenses | (48) | 407 | (480) | (351) |
| Trade and other payables | 458 | 3,166 | (846) | 1,218 |
| Deferred revenue | (4,481) | (5,742) | (2,003) | (3,029) |
| Cash generated from (used in) operating activities | 2,192 | (93) | 3,686 | (4,793) |
| Investing activities | | | | |
| Net cash disposed of on disposal | _ | _ | _ | (1,318) |
| Other investing activities | _ | 120 | (55) | 2,907 |
| Repayment from (advance to) joint ventures and associates | (232) | (210) | 752 | 370 |
| Proceeds from disposal | 1,981 | 10 | 2,219 | 809 |
| Distributions received from joint ventures and associates (Note 6) | 558 | 602 | 1,537 | 2,718 |
| Purchase of property, plant and equipment | (330) | (268) | (1,082) | (725) |
| Purchase of intangible assets | (624) | (708) | (1,860) | (2,470) |
| Cash generated from (used in) investing activities | 1,353 | (454) | 1,511 | 2,291 |
| | 1,000 | (101) | 1,011 | 2,271 |
| Financing activities | (750) | (5.47) | (4.070) | (4.007) |
| Distribution to non-controlling interests | (750) | (547) | (1,872) | (1,937) |
| Repurchase of non-controlling interests | - | - | - | (19) |
| Repurchase of commons shares (Note 13) | - | - | - | (168) |
| Interest paid, debt | (141) | (105) | (363) | (320) |
| Interest paid, lease liabilities (Note 7) | (61) | (107) | (217) | (312) |
| Sale of non-controlling interest in a subsidiary | - | 1,120 | - | 1,220 |
| Net repayment of debt | (82) | (91) | (263) | (375) |
| Principal payment of lease liabilities (Note 7) | (638) | (851) | (2,152) | (2,562) |
| Cash used in financing activities | (1,672) | (581) | (4,867) | (4,473) |
| Net cash generated (used) | 1,873 | (1,128) | 330 | (6,975) |
| Cash and cash equivalents, beginning of period | 5,010 | 13,789 | 6,553 | 19,636 |
| Cash and cash equivalents, end of period | 6,883 | 12,661 | 6,883 | 12,661 |
| Sasti and cash equivalents, end of period | 0,003 | 12,001 | 0,003 | 12,001 |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

1. GENERAL BUSINESS DESCRIPTION

Glacier Media Inc. ("Glacier" or the "Company") is a broad portfolio of business information and consumer digital businesses. Serving a diverse array of industries and users, the businesses are typically leaders in their respective industry and/or geographic markets.

The Company is incorporated under the Canada Business Corporations Act, with common shares listed on the Toronto Stock Exchange ("TSX"). The address of its head office is 2188 Yukon Street, Vancouver, British Columbia. Glacier is controlled by Madison Venture Corporation.

2. BASIS OF PREPARATION

These condensed interim consolidated financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board as applicable to interim financial reports including International Accounting Standard ("IAS") 34 Interim Financial Reporting. Certain prior year comparative figures have been reclassified to conform to the current year's presentation. These reclassifications did not have an impact on the statement of operations or the balance sheet.

These condensed interim consolidated financial statements have been approved by the Board of Directors November 7, 2024.

3. MATERIAL ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these condensed interim consolidated financial statements are the same as those applied to the consolidated financial statements for the year ended December 31, 2023.

The policies applied are based on the IFRS Accounting Standards issued and outstanding as at the date the Board of Directors approved these consolidated financial statements.

4. CRITICAL ACCOUNTING ESTIMATES, JUDGEMENTS AND UNCERTAINTY

The preparation of the consolidated financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income, and expenses. Actual results may differ from these estimates.

In preparation of the condensed interim consolidated financial statements, the significant judgements made by management in applying the Company's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements for the year ended December 31, 2023.

5. DISPOSITIONS

- (a) In August 2024, the sale of certain mining intelligence assets resulting in a gain on sale of \$2.7 million. Cash proceeds of \$1.7 million were received in the quarter, with a deferred sales price receivable of \$1.1 million, which was recorded within Other Current Assets.
- (b) During the first and second quarters of 2024, the Company completed the sale of certain immaterial operations in the print community media segment.

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

5. DISPOSITIONS (CONTINUED)

- (c) Effective January 1, 2023, Alta Newspaper Group LP and Swift Current Holdings LP were accounted for as joint ventures. As the result of changes in the structure of the underlying shareholders agreements with the previous minority shareholders of certain print community media operations, it was determined that the Company no longer had the ability to exercise control over these operations.
 - As such, the Company recorded a deemed disposition of the controlling interest in the subsidiaries and acquired an investment in the joint venture operations at fair market value resulting in a net non-cash loss on disposal of \$2.7 million. These entities, which in past years were consolidated, were equity accounted from January 1, 2023, onward.
- (d) In February 2023, the Company completed the sale of its printing assets into two new joint venture operations resulting in a non-cash loss on disposal of \$3.3 million. These joint ventures were entered into to extend the profitability of these operations.
- (e) In December 2023, the Company completed the sale of its mining media operations for total consideration of \$4.0 million. The Company received \$2.5 million cash at closing, and recorded a deferred sale receivable of \$1.0 million, net of working capital adjustments, which was included in Other Current Assets and Other Assets. The sale resulted in a net gain on sale of \$3.4 million. The mining media operations were previously included within the Commodity Information segment.

6. INVESTMENTS IN JOINT VENTURES AND ASSOCIATES

The Company's investments in joint ventures and associates consists of the following:

| | As at and for the period ended | | |
|--|--------------------------------|--------------|--|
| | September 30, | December 31, | |
| (thousands of dollars) | 2024 | 2023 | |
| | \$ | \$ | |
| | | | |
| Balance, beginning of period | 26,472 | 26,324 | |
| Acquisition of investments in joint ventures and associates (Note 5) | - | 7,024 | |
| Share of earnings for the period | 471 | 590 | |
| Share of other comprehensive income (net of tax) (Note 14) | 1,022 | 300 | |
| Distributions, dividends received and other equity movements | (1,537) | (3,397) | |
| Impairment of investments in joint ventures and associates | - | (4,369) | |
| | | | |
| Balance, end of period | 26,428 | 26,472 | |

The following is the summarized financial information for the Company's joint ventures and associates, reported in the Company's share of ownership. The results have been amended to reflect adjustments made by the Company when using the equity method, including modifications for differences in accounting policy.

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

6. INVESTMENTS IN JOINT VENTURES AND ASSOCIATES (CONTINUED)

| _ | Joint ventures | | Associate | | Total | |
|---------------------------------------|----------------|-------|--------------|-------|--------------|--------|
| | Three months | ended | Three months | ended | Three months | ended |
| | September | 30, | September | 30, | September | 30, |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | 3,683 | 7,592 | 3,285 | 3,413 | 6,968 | 11,005 |
| Operating expenses before | | | | | | |
| depreciation and amortization | 3,175 | 6,828 | 3,328 | 3,367 | 6,503 | 10,195 |
| | 508 | 764 | (43) | 46 | 465 | 810 |
| Interest (income) expense, net | (9) | 1 | 6 | 10 | (3) | 11 |
| Depreciation and amortization | 253 | 487 | 66 | 71 | 319 | 558 |
| Impairment, restructuring and | | | | | | |
| other (income) expenses (net) | (17) | 78 | 2 | 1 | (15) | 79 |
| Net income (loss) before income taxes | 281 | 198 | (117) | (36) | 164 | 162 |
| Income tax (recovery) expense | - | 39 | (27) | (18) | (27) | 21 |
| Net income (loss) for the period | 281 | 159 | (90) | (18) | 191 | 141_ |

| | Joint ventu | ures | Associate | es | Total | |
|---------------------------------------|-------------|--------|-------------|--------|-------------|--------|
| _ | Nine months | ended | Nine months | ended | Nine months | ended |
| | September | 30, | September | 30, | Septembei | 30, |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | 11,820 | 23,438 | 10,145 | 10,503 | 21,965 | 33,941 |
| Operating expenses before | | | | | | |
| depreciation and amortization | 10,047 | 21,378 | 10,220 | 10,187 | 20,267 | 31,565 |
| | 1,773 | 2,060 | (75) | 316 | 1,698 | 2,376 |
| Interest (income) expense, net | (30) | 3 | 22 | 25 | (8) | 28 |
| Depreciation and amortization | 754 | 1,498 | 199 | 205 | 953 | 1,703 |
| Impairment, restructuring and | | | | | | |
| other expenses (income) (net) | (25) | 900 | 36 | 12 | 11 | 912 |
| Net income (loss) before income taxes | 1,074 | (341) | (332) | 74 | 742 | (267) |
| Income tax expense (recovery) | 7 | 131 | 264 | (6) | 271 | 125 |
| Net income (loss) for the period | 1,067 | (472) | (596) | 80 | 471 | (392) |

| | Joint v | Joint ventures | | Joint ventures Associates | | Total ⁽¹⁾ | |
|------------------------|---------------|----------------|---------------|---------------------------|---------------|----------------------|--|
| | September 30, | December 31, | September 30, | December 31, | September 30, | December 31, | |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | |
| | \$ | \$ | \$ | \$ | \$ | \$ | |
| Assets | 22,464 | 23,048 | 9,032 | 10,798 | 31,496 | 33,846 | |
| Liabilities | 3,925 | 4,190 | 5,108 | 7,222 | 9,033 | 11,412 | |
| Net Assets | 18,539 | 18,858 | 3,924 | 3,576 | 22,463 | 22,434 | |

 $^{^{(1)}}$ Exlcuded from the table above are the net assets of investments in joint ventures and associates which are carried at a nil value.

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

7. RIGHT-OF-USE-ASSETS AND LEASE LIABILITIES

The Company has various right-of-use assets including its lease arrangements of property and equipment.

| | | As at September 30, 2024 | | |
|------------------------|--------|--------------------------|---------------|--|
| | | Accumulated | Carrying | |
| (thousands of dollars) | Cost | depreciation | amount | |
| | \$ | \$ | \$ | |
| Property | 10,669 | (6,460) | 4,209 | |
| Equipment | 1,021 | (808) | 213 | |
| | | | | |
| | 11,690 | (7,268) | 4,422 | |
| | | | | |
| | | As at Decem | nber 31, 2023 | |
| | | Accumulated | Carrying | |
| (thousands of dollars) | Cost | depreciation | amount | |
| | \$ | \$ | \$ | |
| Property | 15,586 | (9,303) | 6,283 | |
| Equipment | 1,021 | (462) | 559 | |
| | | | | |
| | 16,607 | (9,765) | 6,842 | |

The Company's lease liabilities are as follows:

| | As at | | | |
|--------------------------------------|---------------|--------------|--|--|
| | September 30, | December 31, | | |
| (thousands of dollars) | 2024 | 2023 | | |
| | \$ | \$ | | |
| Current portion of lease liabilities | 1,581 | 2,912 | | |
| Long term lease liabilities | 3,371 | 4,760 | | |
| | 4,952 | 7,672 | | |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

7. RIGHT-OF-USE-ASSETS AND LEASE LIABILITIES (CONTINUED)

Changes to the Company's lease liabilities were as follows:

| | As at and for the period ended | | | |
|---|--------------------------------|--------------|--|--|
| | September 30, | December 31, | | |
| (thousands of dollars) | 2024 | 2023 | | |
| | \$ | \$ | | |
| Balance, beginning of period | 7,672 | 10,176 | | |
| New leases and lease renewals | 499 | 1,270 | | |
| Interest expense, lease liability (Note 17) | 212 | 402 | | |
| Interest paid, lease liability | (217) | (411) | | |
| Payment of principal portion of lease liabilities | (2,152) | (3,438) | | |
| Retirement | - | (62) | | |
| Termination | (877) | (9) | | |
| Foreign exchange | 40 | (41) | | |
| Disposal | (225) | (215) | | |
| Balance, end of period | 4,952 | 7,672 | | |

During the period ended September 30, 2024, the Company had short-term and low value lease expenses of \$0.5 million (2023: \$0.5 million).

8. PROPERTY, PLANT AND EQUIPMENT

| | | As at Septer | nber 30, 2024 |
|---------------------------------|--------|----------------|---------------|
| | | Accumulated | , |
| | | depreciation | Carrying |
| (thousands of dollars) | Cost | and impairment | amount |
| | \$ | \$ | \$ |
| Land and Land Improvements | 13,920 | (1,913) | 12,007 |
| Buildings | 7,125 | (3,268) | 3,857 |
| Production equipment | 3,945 | (3,242) | 703 |
| Office equipment and leaseholds | 8,759 | (7,150) | 1,609 |
| | | | |
| | 33,749 | (15,573) | 18,176 |
| | | As at Decer | nber 31, 2023 |
| | | Accumulated | |
| | | depreciation | Carrying |
| (thousands of dollars) | Cost | and impairment | amount |
| | \$ | \$ | \$ |
| Land and Land improvements | 11,454 | (303) | 11,151 |
| Buildings | 7,379 | (3,014) | 4,365 |
| Production equipment | 3,347 | (3,206) | 141 |
| Office equipment and leaseholds | 12,425 | (8,726) | 3,699 |
| | | | |
| | 34,605 | (15,249) | 19,356 |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

9. INTANGIBLE ASSETS

The Company has various intangible assets including customer relationships, mastheads, software, data and technology, websites and trademarks. Of these, certain mastheads and trademarks are considered to have an indefinite life and, therefore, are not amortized. Intangible assets are as follows:

| | | As at September 30, 2024 | | |
|---|--------|--------------------------|---------------|--|
| | | Accumulated | | |
| | | amortization | Carrying | |
| (thousands of dollars) | Cost | and impairment | amount | |
| | \$ | \$ | \$ | |
| Indefinite life | | | | |
| Mastheads and trademarks | 15,157 | (4,219) | 10,938 | |
| Finite life | | | | |
| Customer relationships | 12,817 | (7,888) | 4,929 | |
| Software, data and technology, and websites | 32,094 | (22,743) | 9,351 | |
| | 60,068 | (34,850) | 25,218 | |
| | | As at Decem | nber 31, 2023 | |
| | | Accumulated | 1001 31, 2023 | |
| | | amortization | Carrying | |
| (thousands of dollars) | Cost | and impairment | amount | |
| (thousands of donars) | \$ | \$ | \$ | |
| Indefinite life | | | | |
| Mastheads and trademarks | 15,152 | (4,219) | 10,933 | |
| Finite life | | | | |
| Customer relationships | 13,170 | (7,486) | 5,684 | |
| Software, data and technology, and websites | 30,527 | (18,933) | 11,594 | |
| | 58,849 | (30,638) | 28,211 | |

10. DEPRECIATION AND AMORTIZATION

| | Three months ended | | Nine months ende | |
|---|---------------------|-------|------------------|-------|
| | September 30, Septe | | ember 30, | |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Depreciation of property, plant and equipment | 495 | 588 | 1,618 | 1,916 |
| Depreciation of right-of-use assets | 599 | 843 | 2,022 | 2,527 |
| Amortization of intangible assets | 1,547 | 1,622 | 4,845 | 4,439 |
| Depreciation and amortization | 2,641 | 3,053 | 8,485 | 8,882 |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

11. OTHER CURRENT AND NON-CURRENT LIABILITIES

As at September 30, 2024, other current and non-current liabilities were \$9.7 million (December 31, 2023: \$8.0 million), which primarily relate to deferred payments from acquisition transactions in previous periods. Included in this amount are variable and contingent payments. The most significant variable inputs that impact the fair value of the recorded deferred payment liability are forecasted future earnings of the relevant operations and the discount rate. These amounts are due within the next year and are included in other current liabilities at September 30, 2024.

12. LONG TERM DEBT

As at September 30, 2024, the Company had \$6.9 million (December 31, 2023: \$7.2 million) of current and long term mortgages. The mortgages mature on May 1, 2029.

Under the existing financing agreement, the Company is required to meet certain covenants. The Company was in compliance with all covenants at September 30, 2024 and 2023.

13. SHARE CAPITAL

In 2023, the Company had a Normal Course Issuer Bid ("NCIB") that ended on April 3, 2023.

| | Number of | |
|--|------------------|--------------|
| | common | |
| | shares | Amount |
| | | \$ |
| Balance, January 1, 2023 | 131,629,429 | 224,538 |
| Shares repurchased | (497,831) | (168) |
| Balance, September 30, 2023 | 131,131,598 | 224,370 |
| Balance, January 1, 2024 Shares repurchased | 131,131,598 - | 224,370 - |
| Balance, September 30, 2024 | 131,131,598 | 224,370 |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

14. OTHER COMPREHENSIVE INCOME (LOSS)

The components of other comprehensive income (loss), net of tax, are as follows:

| | Accumulated other comprehensive | | | |
|---|---------------------------------|------------------|-------------|---------------|
| | (loss) income | Retained deficit | | |
| | · · · | Actuarial | | |
| | Cumulative | income (loss) | Non- | Total other |
| | translation | on defined | controlling | comprehensive |
| (thousands of dollars) | adjustment | benefit plans | interest | income (loss) |
| | \$ | \$ | \$ | \$ |
| Balance, January 1, 2023 | (258) | 4,616 | 559 | 4,917 |
| Actuarial loss on defined benefit plans | - | (301) | - | (301) |
| Cumulative translation adjustment | 15 | - | (3) | 12 |
| Share of other comprehensive income from | | | | |
| joint ventures and associates (Note 6) | | 694 | | 694 |
| Other comprehensive income for the period | 15 | 393 | (3) | 405 |
| Disposal of subsidiary with defined benefit plan (Note 5) | | (743) | (583) | (1,326) |
| Balance, September 30, 2023 | (243) | 4,266 | (27) | 3,996 |
| Balance, January 1, 2024 | (88) | 3,681 | 109 | 3,702 |
| Actuarial loss on defined benefit plans | - | (91) | - | (91) |
| Cumulative translation adjustment | (157) | - | (142) | (299) |
| Share of other comprehensive income from | | | | |
| joint ventures and associates (Note 6) | | 1,022 | | 1,022 |
| Other comprehensive income (loss) for the period | (157) | 931 | (142) | 632 |
| Balance, September 30, 2024 | (245) | 4,612 | (33) | 4,334 |

Other comprehensive income (loss) items that do not recycle through the consolidated statement of operations in future periods are recorded directly in retained earnings (deficit).

Other comprehensive income (loss) items are reported net of the following tax effects:

| | Three months ended | | Nine months end | |
|---|--------------------|----------|-----------------|-------|
| | Septe | mber 30, | September 30, | |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Income tax effect of: | | | | |
| Actuarial loss on defined benefit plans | 26 | 91 | 33 | 111 |
| Share of other comprehensive income | | | | |
| from joint ventures and associates | (71) | (136) | (378) | (212) |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

15. REVENUE BY CATEGORY

| | Three months ended September 30, | | | | nths ended tember 30, |
|---|----------------------------------|--------|---------|---------|--------------------------|
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 | |
| | \$ | \$ | \$ | \$ | |
| Advertising | 13,813 | 18,495 | 45,147 | 60,926 | |
| Subscription, data, services and events | 25,843 | 23,371 | 61,065 | 55,430 | |
| Commercial printing and other | 583 | 820 | 2,309 | 2,870 | |
| | | | | _ | |
| | 40,239 | 42,686 | 108,521 | 119,226 | |

16. EXPENSE BY NATURE

| | Three months ended | | Nine mor | ths ended |
|---|--------------------|-----------|----------|-----------|
| | Sept | ember 30, | Sept | ember 30, |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Wages and benefits (b) | 19,262 | 22,302 | 59,706 | 69,858 |
| Newsprint, ink and other printing costs | 1,289 | 2,350 | 4,641 | 8,283 |
| Delivery costs | 1,111 | 1,441 | 3,551 | 5,352 |
| Rent, utilities and other property costs | 1,166 | 1,530 | 2,474 | 3,378 |
| Advertising, marketing and other promotion costs | 2,010 | 2,376 | 4,219 | 4,826 |
| Third party production, development and editorial costs | 3,334 | 3,317 | 9,038 | 9,166 |
| Legal, bank, insurance and professional services | 1,664 | 3,299 | 6,413 | 9,183 |
| Data services, system maintenance, | | | | |
| telecommunications and software licences | 2,549 | 2,705 | 7,434 | 8,550 |
| Fees, licences and other services | 975 | 1,190 | 2,812 | 2,965 |
| Event costs | 824 | 753 | 1,308 | 1,183 |
| Other | 188 | 139 | 473 | 676 |
| | 34,372 | 41,402 | 102,069 | 123,420 |
| | - | - | - | |
| Direct expenses (a) | 25,945 | 29,893 | 75,168 | 89,516 |
| General and administrative expenses | 8,427 | 11,509 | 26,901 | 33,904 |
| | 34,372 | 41,402 | 102,069 | 123,420 |

⁽a) The Company received grants from various government aid programs, including the Department of Canadian Heritage's Canada Periodical Fund's Aid to Publishers program and Special Measures for Journalism, which were treated as an offset to certain expenses above.

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

16. EXPENSE BY NATURE (CONTINUED)

(b) Share-Based Compensation

The Company has Restricted Share Unit ("RSU") plans under which the Company, through its subsidiaries, may issue restricted share units in certain business units. As at September 30, 2024, the estimated fair value of the equity settled RSUs granted was \$4.5 million and will be recognized as an expense over the vesting period of the RSUs. For the period ended September 30, 2024, a total of \$0.1 million (2023: \$0.2 million) was recorded as share-based compensation expense related to equity settled RSU, with an offset to contributed surplus. These are non-cash expenses in the period.

17. INTEREST EXPENSE, NET

| | Three months ended | | Nine months ended | |
|---|--------------------|-----------------------|-------------------|----------|
| | Septe | ptember 30, September | | mber 30, |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Interest income | (74) | (126) | (315) | (338) |
| Interest income, accretion on other current receivables | ; - | - | - | (115) |
| Interest expense, uncertain tax position (Note 22) | 925 | - | 2,884 | - |
| Interest expense, debt | 141 | 105 | 363 | 320 |
| Interest expense, leases (Note 7) | 62 | 103 | 212 | 307 |
| Interest expense, accretion | | | | |
| on current and long-term liabilities | 420 | 242 | 1,257 | 652 |
| Interest expense, other | 41 | 84 | 146 | 257 |
| | | | | |
| Interest expense, net | 1,515 | 408 | 4,547 | 1,083 |

18. RESTRUCTURING AND OTHER EXPENSES, NET

| | Three months ended September 30, | | | | Nine mont Septe | hs ended mber 30, |
|--------------------------------------|-------------------------------------|-------|-------|-------|--------------------|----------------------|
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 | | |
| | \$ | \$ | \$ | \$ | | |
| Restructuring expenses (a) | 3,526 | 1,808 | 5,284 | 4,396 | | |
| Transaction and transition costs (b) | 88 | 243 | 478 | 275 | | |
| Other expenses (c) | 228 | 841 | 442 | 1,179 | | |
| Other income (c) | (135) | (116) | (135) | (314) | | |
| | 3,707 | 2,776 | 6,069 | 5,536 | | |

Restructuring and other expenses (net) include the following:

(a) Restructuring expenses, including severance costs incurred as the Company restructured and closed operations and reduces its workforce, including funding operating deficits and severance for the closure of joint venture operations.

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

18. RESTRUCTURING AND OTHER EXPENSES, NET (CONTINUED)

(b) Transaction and transition costs

Transaction and transition costs incurred relate to acquisitions and divestitures. These costs include both the costs of completing the transactions and the costs of integrating these new operations into the Company, including equity transactions with non-controlling interest. Transaction costs include legal, accounting, due diligence, consulting, and general acquisition costs. Transition costs include information technology costs, transitional staffing requirements, service fees paid to the vendor during the transition period and other costs directly related to the operational integration of the newly acquired businesses, as well as any closing costs associated with sale or disposal of operations.

(c) Other expenses (income)

Other expenses (income) which includes foreign exchanges gains and losses, amounts received in excess of accrued deferred sales prices receivable, mark to market investments gains and losses, other income, write off of redundant assets, expenses related to the early termination of leases, and other. Refer to Note 19 for other income in the current period.

19. OTHER INCOME

Other income was less than \$0.1 million for the three months ended September 30, 2024. Other income in the comparative period was net within restructuring and other expenses (net), refer to Note 18. Other income includes net foreign exchange gains, amounts received in excess of accrued deferred sales prices receivable, net mark to market investments gains, amounts received from an entity in which Glacier is a non-controlling interest, and other.

20. INCOME TAXES

Income tax recovery is recognized based on management's estimate of the weighted average annual income tax rate expected for the full financial year. The estimated average annual rate used for the period ended September 30, 2024, was 27.0% (2023: 27.0%). The components of income tax recovery are shown in the following table:

| | Three months ended | | Nine months ended | |
|-------------------------------|--------------------|---------------|-------------------|-----------|
| | Sept | September 30, | | ember 30, |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Current tax | (9) | (69) | 668 | 43 |
| Deferred tax | 220 | (1,162) | (2,352) | (6,041) |
| | | | | |
| Income tax (recovery) expense | 211 | (1,231) | (1,684) | (5,998) |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

21. SEGMENT DISCLOSURE

During Q1 2024, the Company revised the reporting of its operating segments to reflect the evolution and alignment of its operations with the long-term plan of focusing on consumer digital, data, and information businesses, which is how the Chief Operating Decision Maker views the Company. Given the phase of transformation in which the Company is in, it was determined that a change in the segments was required to better reflect the future of the Company and provide better insight into its areas of growth separate from the management of its legacy operations.

The new operating segments provide more insight into the split between print and digital products and better align certain operations with similar revenue streams. The Company operates in four distinct operating segments throughout Canada and the United States. These segments are:

- Environmental Risk and Compliance Information includes ERIS and STP ComplianceEHS, offering the Company's business to business content, data, and information products which are environmental risk assessment, environmental, health and safety compliance, and regulatory related.
- Commodity Information includes Glacier FarmMedia and the mining operations, providing the Company's business to business content, marketing solutions, events, data, and information products which are agriculture and mining related.
- 3) Consumer Digital Information includes Glacier Media Digital, Castanet, and REW, offering the Company's business to business, and business to consumer content, marketing solutions, digital advertising, and services for the local markets in which the businesses operate.
- 4) Print Community Media, which includes all print community media products serving local communities across Western Canada.

The comparative period's operating segment information has been presented to conform with the new segment presentation.

The following segment information is for the periods ended September 30, 2024, and 2023:

| Three months ended September 30, 2024 | Environmental Risk | | | | | |
|---|--------------------|-------------|------------------|-------|-----------|---------|
| | and Compliance | Commodity | Consumer Digital | | | |
| (thousands of dollars) | Information | Information | Information | Media | Corporate | Total |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | 11,748 | 15,406 | 8,392 | 4,440 | 253 | 40,239 |
| Divisional earnings (losses) before interest, | | | | | | |
| taxes, depreciation, and amortization | 1,776 | 4,919 | 430 | (160) | (1,098) | 5,867 |
| Interest expense, net | | | | | | 1,515 |
| Depreciation and amortization | | | | | | 2,641 |
| Gain on disposal, net | | | | | | (2,748) |
| Other income | | | | | | (29) |
| Restructuring and other expense, net | | | | | | 3,707 |
| Share of earnings from joint ventures | | | | | | • |
| and associates | | | | | | (191) |
| Income tax expense | | | | | _ | 211 |
| Net income for the period | | | | | | 761 |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

21. SEGMENT DISCLOSURE (CONTINUED)

| Three months ended September 30, 2023 (thousands of dollars) | Environmental Risk and Compliance Information | Commodity Information | Consumer Digital | Print Community Media | Corporate | Total |
|---|---|--------------------------|-------------------|--------------------------|-----------------|---|
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | 10,637 | 15,699 | 8,095 | 8,101 | 154 | 42,686 |
| Divisional earnings (losses) before interest, taxes, depreciation, and amortization | 240 | 3,226 | (142) | (593) | (1,447) | 1,284 |
| Interest expense, net Depreciation and amortization Restructuring and other expenses (net) Share of earnings from joint ventures | | | | | | 408 3,053 2,776 |
| and associates Income tax recovery Net loss for the period | | | | | _ | (141) (1,231) (3,581) |
| Nine months ended September 30, 2024 (thousands of dollars) | Environmental Risk and Compliance Information | Commodity Information | Consumer Digital | Print Community Media | Corporate | Total |
| (thousands of dollars) | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | 33,598 | 32,271 | 26,707 | 15,508 | 437 | 108,521 |
| Divisional earnings (losses) before interest, taxes, depreciation, and amortization | 2,853 | 5,487 | 1,840 | (115) | (3,613) | 6,452 |
| Interest expense, net Depreciation and amortization Gain on disposal, net Other income Restructuring and other expense, net Share of earnings from joint ventures | | | | | | 4,547 8,485 (2,635) (1,169) 6,069 |
| and associates Income tax recovery Net loss for the period | | | | | _ | (471) (1,684) (6,690) |
| Nine months ended September 30, 2023 | Environmental Risk and Compliance | Commodity | Consumer Digital | | | |
| (thousands of dollars) | Information \$ | Information \$ | Information \$ | Media \$ | Corporate \$ | Total\$ |
| Revenue | 30,483 | 35,152 | 24,926 | 28,282 | 383 | 119,226 |
| Divisional earnings (losses) before interest, taxes, depreciation, and amortization | 137 | 2,854 | (567) | (2,272) | (4,346) | (4,194) |
| Interest expense, net Depreciation and amortization Loss on disposal, net Restructuring and other expenses (net) | | | | | | 1,083 8,882 6,169 5,536 |
| Share of loss from joint ventures and associates Income tax recovery Net loss for the period | | | | | _ | 392 (5,998) (20,258) |

The Company operates in the following main geographical areas:

| | Three months ended September 30, | | Nine months ended September 30, | |
|------------------------|-------------------------------------|--------|------------------------------------|---------|
| (4b d - d - ll) | • | ' | | • |
| (thousands of dollars) | 2024 | 2023 | 2024 | 2023 |
| | \$ | \$ | \$ | \$ |
| Canada | 29,724 | 33,412 | 78,398 | 92,337 |
| United States | 10,515 | 9,274 | 30,123 | 26,889 |
| | | | | |
| Total revenue | 40,239 | 42,686 | 108,521 | 119,226 |

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

22. UNCERTAIN TAX LIABILITY

During 2014-2018 an affiliate of the Company ("the affiliate") received, from the Canada Revenue Agency ("CRA") and provincial tax authorities, tax notices of reassessments and assessments relating to the taxation years 2008-2017. The notices deny the application of non-capital losses, capital losses, scientific research and experimental development ("SR&ED") pool deductions and SR&ED tax credits claimed. As at September 30, 2024, this resulted in additional taxes payable including interest and penalties are assessed at approximately \$73.8 million.

The affiliate has filed notices of objection with the CRA and provincial taxing authorities. In connection with filing the notices of objection, the affiliate is required to make a 50% deposit of the amounts claimed by the CRA and provincial authorities as assessed. The affiliate has paid substantially all the required deposit of \$23.5 million. No further amounts are due at this time for the 2008-2017 taxation years as the appeal process continues.

As the result of unfavourable rulings in similar tax cases heard in the Supreme Court of Canada and in the Court of Appeal in 2023, the Company, the affiliate, and its legal counsel made the decision that a favourable outcome is no longer more likely than not. As such, based on the related similar court decisions and other related factors, including the accounting criteria under IFRS regarding tax contingencies and uncertain tax positions, the Company has recorded a liability of \$50.2 million approximating unpaid taxes, estimated interest, and awarded legal costs for the reassessment. For the three months ended September 30, 2024, the interest recorded on the uncertain tax position was \$0.9 million. The eventual amount owing is uncertain and is not payable at this time; therefore, it has been recorded as a non-current liability.

The Company, the affiliate and its counsel continue to believe that the filing positions adopted by the affiliate in all years are appropriate and in accordance with the law. The affiliate continues to defend such positions and the ultimate outcome is uncertain; however, there is a more likely than not possibility that the affiliate will be required to pay the remaining balance of taxes owing plus applicable interest.

23. FINANCIAL INSTRUMENTS

The Company's activities result in exposure to a variety of financial risks, including risks relating to foreign exchange, credit, interest rate, and liquidity risk.

Certain of the Company's products are sold at prices denominated in U.S. dollars while the majority of its operational costs and expenses are incurred in Canadian dollars. An increase in the value of the Canadian dollar relative to the U.S. dollar reduces the revenue in Canadian dollar terms realized by the Company from sales made in U.S. dollars.

The Company also has foreign operations in the United States whose earnings are exposed to foreign exchange risk.

The Company sells its products and services to a variety of customers under various payment terms and therefore is exposed to credit risks from its trade receivables from customers. The Company has adopted policies and procedures designed to limit these risks. The carrying amounts for trade receivables are net of applicable expected credit loss allowances, which are determined using the expected credit losses ("ECL") model. Expected credit losses are measured as the present value of cash shortfalls from all possible default events, discounted at the effective interest rate of the financial asset. The Company is protected against any concentration of credit risk through its products, broad clientele, and geographic diversity.

(AMOUNTS EXPRESSED IN THOUSANDS OF CANADIAN DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS) (UNAUDITED)

23. FINANCIAL INSTRUMENTS (CONTINUED)

The Company's interest rate risk mainly arises from the interest rate impact on cash and floating rate debt. The Company actively manages its interest rate risk through ongoing monitoring of market interest rates and the overall economic situation.

The Company is exposed to liquidity risk with respect to trade payables, debt, uncertain tax positions, and contractual obligations. The Company manages liquidity by maintaining adequate cash balances and by having appropriate lines of credit available. In addition, the Company continuously monitors and reviews both actual and forecasted cash flows. Management believes that future cash flow from operations and the availability under existing banking arrangements will be adequate to support its financial liabilities.

Working capital is a deficit of \$6.7 million as at September 30, 2024. Glacier's working capital includes \$6.9 million of deferred revenue, which has a much lower cost of fulfillment of this liability than the amount indicated in current liabilities. Glacier's working capital, excluding deferred revenue is positive \$0.3 million.

The carrying value of certain financial instruments maturing in the short-term approximates their fair value. These financial instruments include cash and cash equivalents, trade and other receivable, trade and other payables, debt, other current and non-current liabilities (classified as measured at amortized cost), and other investments (classified as measured at fair value through other comprehensive income or fair value through profit and loss). The fair values calculated approximate the amounts for which the financial instruments could be settled between consenting parties, based on current market data for similar instruments. Consequently, as estimates must be used to determine fair value, they must not be interpreted as being realizable in the event of an immediate settlement of the instruments.

GLACIER MEDIA INC. CORPORATE INFORMATION

BOARD OF DIRECTORS

Bruce W. Aunger Sam Grippo (Chairman) Hugh McKinnon Mark Melville Geoffrey L. Scott

OFFICERS

Sam Grippo, Chairman Mark Melville, President & Chief Executive Officer Orest Smysnuik, CA, Chief Financial Officer Bruce W. Aunger, Secretary

TRANSFER AGENT

Computershare Trust Company of Canada Toronto, Calgary and Vancouver

AUDITORS

PricewaterhouseCoopers LLP

STOCK EXCHANGE LISTING

The Toronto Stock Exchange Trading symbol: GVC

INVESTOR RELATIONS

Institutional investors, brokers, security analysts and others requiring financial and corporate information about Glacier should visit our website <u>www.glaciermedia.ca</u> or contact: Orest Smysnuik, CA, Chief Financial Officer.

CORPORATE OFFICE

2188 Yukon Street Vancouver, BC V5Y 3P1 Phone: 604.872.8565 Fax: 604.439.2603